

March 25, 1987

Dear Mr. and Mrs. Johnson:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Mr. and Mrs. Rusty Johnson
32 St. Andrews Court
Kissimmee, FL 32758

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HHB-1

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Dear Howard:
We can't think of a more important job anywhere in this country at this point in time. Restoring

the creditability of both the administration and this country will take the skills of a master and we are confident that you have the right mix of ability and professionalism to "get the job done". God speed.

Saw Sam and Agnes Vaughan as well as Denton and Martha Ellis a few months back. Really delighted to see that Sam

Mar. 3

...on your tremendous feat.

has gotten his life together with so many of the characteristics we loved in the forties still shining through. Haven't seen Sam and Lynn for a couple of years but assume all is well with them. Retirement and the Florida sunshine gives us time to reflect on our blessings.

Our warmest to you and your family. Proud of you
Johnny and Rusty Johnson

March 25, 1987

Dear Mrs. Andrews:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Mrs. A. W. Andrews
6495 West Shady Side
Shady Side, MD 20764

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HHB-1

SUPPORT

Whoever opens this letter, please
let Chief of Staff Baker, the principle
contents- "He is capable and has God's help
to Save the Day" - He has lived to be able
to do it

Ed

HHB-1

4/28/87
Dr Senators Ep Parker

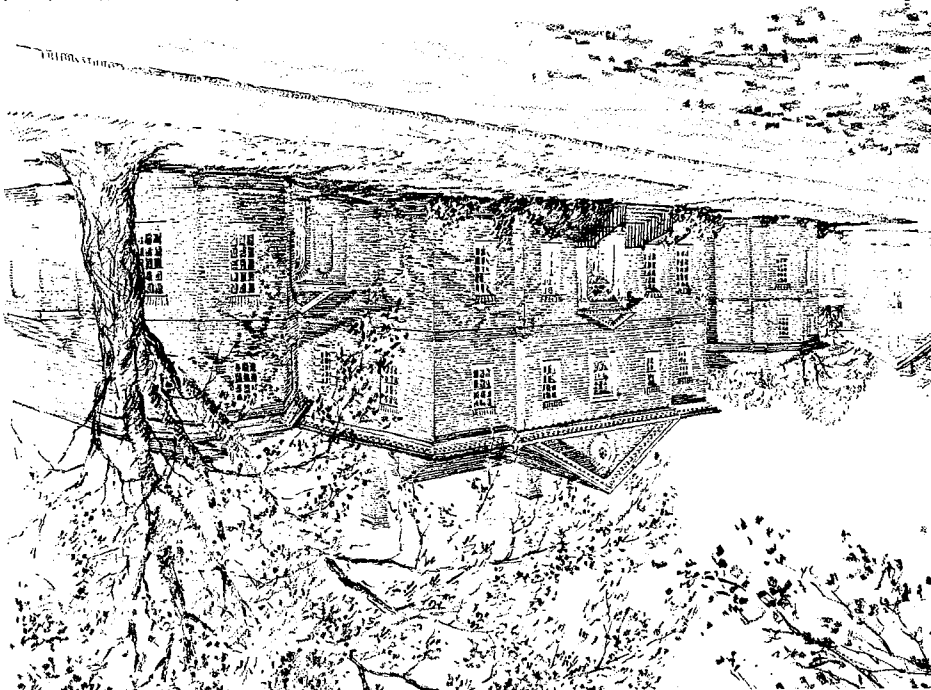
Hurrah! True cheers! How
lucky we are to have you as Chief of
Staff at our White House! Thank
you for serving.

Ever since you came to Washington -
and were in our Congress, I have
wished you would run for President -
but, you know what, Our Creator saved
you to serve in the present capacity
because you are needed.

Our family has every assurance
that you will save the day! You will
keep our president to do an enormous
task - get the wheels of our nation running
smoothly and in the right direction.

Why do we believe it. You are sincere -
you seem to be a real Christian.

You know the intricacies of the government
You know when to say "No" and you will
prove to the whole country that the Republicans



to have someone who is honest - capable
and reliable.

God give you strength - encouragement
and knowledge in your new position

Sincerely,

Mrs. A. W. Andrews (I have
lived 98 years on planet
earth -

MRS. A. W. ANDREWS
6495 W. SHADY SIDE
SHADY SIDE, MD. 20764



March 25, 1987

Dear Mr. Lawrence:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Mr. Felton Lawrence
Supreme General Assembly
Fourth Degree
Knights of St. Peter Claver
1425 Waco Street
Houston, TX 77020

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Supreme General Assembly Fourth Degree

Knights of St. Peter Claver

"Onward" is our
War Cry



"Trust in God"
Our Pass Word

1425 WACO STREET
HOUSTON, TEXAS 77020

OFFICE OF
FELTON LAWRENCE
SUPREME NAVIGATOR EMERITUS

Feb. 28, 1987

PHONE:
673-2436

HHB-1
Mr Howard Baker
Chief of Staff
White House:

Dear Senator Baker:

Just to say I wish you success in
your new position.

Although I am a registered Democrat,
it behooves me as an American to be
concerned with any problems confronting
our great country.

I have written President Reagan telling
him to admit his mistake to the
American constituency. No man is
perfect. I feel it was a mistake of the
head not the heart.

Hoping that you will be able to resolve
or help to change what seems to be a staff
problem.

Sincerely
Felton Lawrence

March 25, 1987

Dear Mr. and Mrs. Rand:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Mr. and Mrs. Roger O. Rand
Apartment 303
Route 1, Box 104
Vernon, VT 05354

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HHB-1

Vernon, Vt.
March 5, 1987

HHB-1
U.S. Senator
Howard Baker
Washington D.C.

Dear Senator Baker,

You are to be congratulated on your appointment as Chief of Staff to President Ronald Reagan.

In our opinion you proved to our satisfaction that you are a man of integrity and outstanding ability in the part you played in the Watergate scandal.

We believe you to be a man well qualified to come to the aid of our great nation at this time of national crisis.

- We are confident that you
will be just what America
needs to restore its credibility
among the nations of the
world.

In our opinion you proved
the caliber of a man that
you are in your willingness
to step aside from any personal
ambitions which you may have
~~that~~ had, to come to the aid
of our great country at such
a crucial time in history.

We are both proud of
you

God bless you in your
labors, and may He guide
you in all your efforts to
restore the credibility of our
national leadership.

over -

Very truly yours,
Wm. A. M. Rogers
Wm. A. M. Rogers

permanently engaged
to the service of the
community. We are now
furthering your work in the
making of a report on the
state of the world. We have
been to get the best
possible results. We are
now working hard on it.

Very truly yours,
Wm. A. M. Rogers
Wm. A. M. Rogers

March 25, 1987

Dear Ms. Craft:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Ms. Aileen L. Stanifer Craft
Route 3
Lone Mountain Road
Tazewell, TN 37879

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HHB-1

Aileen L. Stanifer Craft
Claude Craft
Philip K. Mabe

HHB-1

Clinch Company

Route 3, Lone Mountain Road
Tazewell, Tennessee 37879
(615) 626-7199

March 1, 1987

Dear Mr. Baker:

As one of your long time supporters,
I would like to thank you for the
great sacrifice of accepting the challenge
to be President Reagan's Chief of Staff.

It is wonderful to watch the
news and to see how well beloved
and with such good credibility you
are received in Washington, ^{and} all over
the Country.

It makes me feel good for
you, for Tennessee and for the Nation.

page 2

Aileen L. Stanifer Craft
Claude Craft
Philip K. Mabe

Clinch Company

Route 3, Lone Mountain Road
Tazewell, Tennessee 37879
(615) 626-7199

I am sure you and your staff
will get this little train back
on the track.

It is my hope and prayer
that the Presidency and the Republican
Party of the Nation and of Tennessee
will emerge stronger under your able
leadership.

Thank you for being there and
accepting when the Nation needed you.

Sincerely,
Aileen Stanifer Craft.

March 25, 1987

Dear Mr. Stockert:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Mr. Gregg Stockert
2826 Southwest Second
Portland, OR 97201

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HHB-1

Mr. Baker,

HHB-1 When I first saw you on TV
you were involved in the Watergate
hearings and at that time I thought
you should really be the President.
I still think you're the best man for
the job (though I wouldn't wish it on
anyone, someone's gotta do it). I don't
know much about you, but you seem to
be a man who loves the truth and
to me that is very important. Besides
that you have the kind of character
that gets votes. Bush does not have
that.

God Bless

Gregg Stockert

March 25, 1987

Dear Mr. Hart:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Mr. Hiram Hart
3394 Wayne Avenue
Bronx, NY 10467

HHB/SW/WJB/RKS/jzfl
HHB-1

HHB-1

3/8/87

3394 Wayne Ave
Bronx, N.Y. 10467

Dear Senator Baker

I have always admired your really rare combination of commitment to basic principles, pragmatic realism and clear perception of the overall picture.

Congratulations on the opportunity to bring to bear on our country's major problems your many outstanding talents.

Sincerely yours,
Hiram Hart.

March 25, 1987

Dear Mr. Archon:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Mr. James J. Ramsey Archon
Pi Kappa Phi Fraternity
Shippensburg Chapter
Cumberland Union Building
Shippensburg University
Shippensburg, PA 17257

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HHB-1

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YHB-1

Pi Kappa Phi Fraternity

Shippensburg Chapter
C/O CUMBERLAND UNION BUILDING
SHIPPENSBURG UNIVERSITY
SHIPPENSBURG, PA. 17257

March 14, 1987

Dear Brother Baker,

The Zeta Delta Chapter of the Pi Kappa Phi Fraternity at Shippensburg University of Pennsylvania, wishes to extend its congratulations to you upon your appointment as White House Chief of Staff.

We feel that in this time of political turmoil when the boundaries of authority have become blurred, that you will use your years of leadership in the Republican Party, your experience as both a member of the House and the Senate, where your record as both the Majority and Minority Leader have earned the respect of all, and your years as a member of the Brotherhood of Pi Kappa Phi to restore the integrity and confidence in the office of Chief of Staff. Your accomplishments merit the respect not only of the Brothers of Pi Kappa Phi, but the public as well.

Once again, the Brothers of the Zeta Delta Chapter congratulate you on your appointment, even though it means you have declined to run for the Presidency of the United States in 1988.

Fraternally yours,

The Zeta Delta Chapter
James J. Ramsey Archon

March 25, 1987

Dear Mr. and Mrs. Lanno:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Mr. and Mrs. Fred Lanno
1682 Mt. Everest Lane
Toms River, NJ 08753

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HHB-1

Mr. Baker,
While we behind
the president 100%
and wish to con-
gratulate him in
his choice of Chief
of Staff. We know
you are a sincere,
honest and capable
person, you face

a challenge, but
you will succeed.
God bless you and
President Reagan.
Our sincere regards
to Mrs. Reagan, we
regret deeply the
loss she suffered
unnecessarily.
Sincerely,
Mrs. Mrs. J. Danno

Baker can help Reagan be Reagan

AN OPEN letter to Howard H. Baker Jr.:

Dear Howard,

Congratulations — or condolences, as the case may be.

The Washington wise guys are convinced that your appointment as President Reagan's chief of staff is an appropriate burial place both for you and for the Reagan presidency, but the suspicion in this corner is that if you turn your attention immediately to the U.S. economy, there could be some surprises all around.

Everybody seems to be giving you purely political advice, which is the last thing you need. Like Richard Nixon in his selection of Gerald Ford, Ronald Reagan has turned in time of trouble to a veteran legislator universally regarded as a nice guy. You don't need me or anyone else to instruct you on how to get along with Congress better than Don Regan, who became in Washington a microcosm of the arrogance of power — and next to whom, Godzilla would now seem lovable.

But those who assume that you will serve merely as an affable caretaker for a burned-out President may well be underestimating you both. Let's not forget that, in the clearest economic confrontation in decades, Reagan in 1984 carried 49 states

**LOUIS
RUKEYSER**



against a man who was advocating many of the policies that are now being urged on you by your pals in the capital.

If you're going to fool them, and respond to the nation beyond the Beltway, you'll have to move rapidly on an economic agenda that will get the Reagan presidency truly back on the track. A few thoughts for starters:

(1) Taxes. The issue that distinguished Reagan economically was his insistence that taxes be reduced. In fact, the promise was always greater than the performance. After the massive, and massively helpful, changes of 1981, there has been a succession of tax increases — disguised by assorted euphemisms such as "revenue enhancement," "loophole closing," "tax reform" and "Robert Dole." (You remember him, surely: he's the guy who can't stop grinning every time he's reminded that you're no longer a presidential candidate.)

But the overwhelming fact of the 1980s was that lowering taxes actually

did increase investment, promote job creation and launch the country on a disinflationary expansion that is now deep in its fifth year. This confuses academics and politicians who have taught for generations that Washington can spend the people's money better than the people can.

Some of these discredited theorists are now howling for a return to the bad medicine they have routinely (and disastrously) prescribed in the past. Indeed, they suggest that "sensible" Howard Baker will support tax increases in 1987 — "to reduce the deficit" (something no modern tax increase, in fact, has ever done). Fool them, Howard, and help the rest of us: instead of "accommodating" the perennial advocates of further government theft from the wage packet, get Ronald Reagan back on the offensive on taxes.

(2) Spending. Here's the real way to fight that deficit. Urge the president to follow his own instincts by making — for the first time in years — meaningful proposals to reform Social Security, Medicare and welfare; streamline defense, and apply a hatchet to the federal bureaucracy. (Where to start? How about where the president once promised — by eliminating the redundant departments of energy and education?)

Those who pooh-pooh such sug-

gestions as "politically unfeasible" have Washington myopia; it was the advocacy of such significant change that put Reagan in the White House in the first place. Getting back on the attack could restore his image as a man who, whether or not you always agreed with him, was a strong leader who knew his own mind.

(3) Sense of purpose. Reflect the president's own unique skill for being genial with adversaries but firm on basic policy. The Reagan second term was adrift long before the president carelessly let underlings embark on a loony policy of using American weapons to bribe the gangsters of Tehran. The administration went astray when "non-ideological" staffers tried to preempt Congress in "populist" silliness about the tax code.

The political wreckage of this policy of mindless accommodation is all around us; wouldn't it be ironic if a return to Reagan basics on economics turned out, to the consternation of the Washington establishment, once more to be brilliant politics, too? And, not so incidentally, what a legacy that would be for you.

With unfashionable hope,

LOUIS RUKEYSER

□ Louis Rukeyser's syndicated column appears on Saturdays.



SPL CORPORATION
Real Estate Investments

March 9, 1987

The Honorable Howard Baker
Chief of Staff
The White House
Washington, D.C. 20500

Dear Senator Baker:

"Leadership from Respect" is such an apt heading for any editorial about you, in the opinion of all of us whose admiration for your leadership and integrity has steadily increased these last twenty years.

I treasure the privilege of having met you as your field of influence was expanding. I salute your contributions to our country.

Good luck to you and Joy and God bless.

Sincerely yours,

Betty B. Larkey

/b

Enclosure

March 25, 1987

Dear Ms. Larkey:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Ms. Betty B. Larkey
SPL Corporation
5851 Ridge Bend Road
Memphis, TN 38119

HHB/SW/WJB/RKS/jzfl
HHB-1

VIEWPOINT

ROUNDTABLE: CENTER STAGE, HOWARD BAKER

President Reagan's selection of former U.S. Sen. Howard Baker of Tennessee as the new White House chief of staff won universal praise from politicians and pundits alike. Today's Roundtable samples some of the comments.

Joseph C. Harsch, columnist for The Christian Science Monitor, says Baker makes "the next two years look much more interesting."

David S. Broder, columnist for The Washington Post, says Baker embodies the qualities of a true profes-

sional politician, who treats his adversaries with respect.

Dan Thomasson, editor of Scripps Howard News Service, says Baker's experience in the Senate and with the Watergate Committee are just what the President needs now.

The main man in Washington

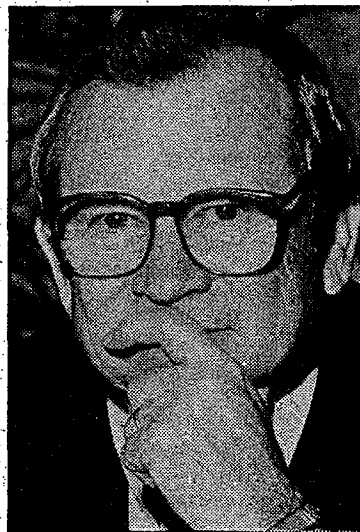
By Joseph C. Harsch

... IF the Iran-contra affair had happened in Britain, for example, there would have been a motion of nonconfidence in the government. That motion would have carried. The prime minister would then submit his resignation to the queen and she would invite some other person to form a new government that could obtain the support of a majority in Parliament.

In its effect that is what has happened in Washington. A panel of people trusted by Congress investigated, reported and issued a verdict of nonconfidence in the existing White House staff. When President Reagan invited Howard Baker to come to the rescue, he was picking a man who can command a comfortable working majority in Congress.

To talk about whether the Reagan administration can regain momentum and pursue a useful agenda during the next two years is to miss the central meaning of the affair. The important person in Washington today is Howard Baker. His title is chief of the White House staff, but it would be more accurate to call him the prime minister. He can reshape the Cabinet as well as the White House staff. He will tell the President what policies can command majority support in Congress. He will send to Congress those policies Congress will accept. He will reject policies Congress will not accept. He will do all this through constant consultation with the leaders on Capitol Hill.

Howard Baker wanted to run for president himself. He has given that up, at least for now. He will in fact be deputy president for the next two years, and he may make the kind of record that will earn him his party's further respect and gratitude. He will



Howard Baker

have a two-year trial run at being the real manager of the executive offices of the government.

He has real opportunities. The first is in foreign affairs. On the day after his appointment was announced, Moscow's Mikhail Gorbachev announced that he was ready to go ahead on a separate agreement to remove intermediate-range nuclear weapons from Europe over a five-year period.

The terms of the proposal were largely worked out last year at Reykjavik. The only thing new is that Gorbachev has said he is now willing to uncouple it from other areas of arms control and let it go forward on its own.

Here is Baker's first chance to pick up an important foreign policy project — also a chance for him to make the acquaintance of Gorbachev, and vice versa.

Americans have more than a new chief of staff at the White House. This is a new beginning for a new deputy president who is himself of presidential dimension and could someday be a full president in his own right. The next two years look much more interesting in the wake of his appointment.

Los Angeles Times Syndicate

Leadership from respect

By David S. Broder

IF ever proof were needed of that old political adage, "What goes around, comes around," last week's drama in Washington supplied it.

Howard Baker challenged Ronald Reagan for the 1980 Republican presidential nomination and left the race after Reagan won the New Hampshire primary. For four years thereafter, he served loyally as Reagan's principal legislative lieutenant, using his position as Senate majority leader to carry one presidential initiative after another.

While Baker did not conceal his personal disagreements with some of Reagan's budget, defense and social-issue positions, he put loyalty to the President first and managed his contentious batch of Republican senators in a fashion which gave Reagan bedrock Senate backing throughout the first term.

As a reward, Baker was treated as shabbily at the 1984 Republican National Convention in Dallas as if he had been Reagan's worst critic. The small-minded Reagan operatives who controlled the convention schedule decided that this was their opportunity to humiliate Baker, who had announced he was leaving the Senate to practice law and presumably prepare for another presidential bid in 1988. They no longer needed him, they figured, and they wanted to make it plain that they didn't want him to be Reagan's successor.

Baker arrived in Dallas to learn that his convention speech had been scheduled during the portion of the evening when the networks would cut away to their local affiliates for commercials and local news. He told the White House aides to take that schedule and stuff it.

So they shifted his time. But the same

A host to Reagan's president

ministration can regain momentum and pursue a useful agenda during the next two years is to miss the central meaning of the affair. The important person in Washington today is Howard Baker. His title is chief of the White House staff, but it would be more accurate to call him the prime minister. He can reshape the Cabinet as well as the White House staff. He will tell the President what policies can command majority support in Congress. He will send to Congress those policies Congress will accept. He will reject policies Congress will not accept. He will do all this through constant consultation with the leaders on Capitol Hill.

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that he wanted to go ahead on a separate agreement to remove intermediate-range nuclear weapons from Europe over a five-year period.

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Americans have more than a new chief of staff at the White House. This is a new beginning for a new deputy president who is himself of presidential dimension and could someday be a full president in his own right. The next two years look much more interesting in the wake of his appointment.

Los Angeles Times Syndicate

A boost to Reagan's presidency

By Dan Thomasson

... FEW men Ronald Reagan could have chosen would have a better chance of pulling his presidency from the brink of disaster than Howard Baker, who has served as both minority and majority leader of the Senate, and perhaps even more important in this case, as vice chairman of the Senate Watergate Committee.

Never throughout the incredibly trying months of Watergate was Baker accused of being an apologist for Nixon, a trap difficult to avoid in the politically charged atmosphere.

This experience leaves him without illusion about the toughness of the coming months in an administration badly debilitated by scandal.

One might expect Baker to be reasonably tough with the Central Intelligence Agency. During the Watergate days, Baker was not overly awed by the CIA and there were those in the agency who felt he was interested in shifting a good deal of blame to the CIA. Baker once remarked privately and with typical humor that he felt the CIA must have something to hide.

Baker is a tough administrator. He took a badly run Senate minority office and made it a strong force that helped the Republicans win new respect nationally and bring about an ultimate GOP majority.

His moderate political posture through the years will make him a much tougher target than his predecessor, Donald Regan (a man woefully

untutored in the ways of Washington) or former Sen. Paul Laxalt, who reportedly was Reagan's first choice as chief of staff. Baker has entree to all political factions.

"The phone calls will be answered and the stroking done and the chits called in," said a veteran Baker watcher.

What he didn't say was that Baker — as probably no one else — knows where the bodies are buried in this town. His mother and father were both members of Congress and his father-in-law was Sen. Everett McKinley Dirksen (R-Ill.), one of the champion politicians of all time.

Baker himself is personable with a boyish affability and a Southern charm that hides a strong will and a tough, practical approach to problems.

During his years as a Senate leader, Baker helped engineer Reagan's major legislative successes but he had no qualms about disagreeing with the President and if ever anyone needed that kind of feedback now, it is Reagan.

Baker is far more comfortable dealing with this kind of problem than he would be running for the presidency. This is the ground he knows best.

THOSE WHO WERE betting it is too late for Reagan may have to reassess their positions. And those in the White House who have been free-wheeling under the inexperienced Regan must do likewise.

The fact that Baker accepted the job may be the first upturn in Reagan's fortunes.

Senate backing throughout the first term.

As a reward, Baker was treated as shabbily at the 1984 Republican National Convention in Dallas as if he had been Reagan's worst critic. The small-minded Reagan operatives who controlled the convention schedule decided that this was their opportunity to humiliate Baker, who had announced he was leaving the Senate to practice law and presumably prepare for another presidential bid in 1988. They no longer needed him, they figured, and they wanted to make it plain that they didn't want him to be Reagan's successor.

Baker arrived in Dallas to learn that his convention speech had been scheduled during the portion of the evening when the networks would cut away to their local affiliates for commercials and local news. He told the White House aides to take that schedule and stuff it.

So they shifted his time. But the same ego-inflated Reagan operatives who had ordered the delegates to be in their seats, quiet and attentive, while such people as Jeane Kirkpatrick and Paul Laxalt spoke, conducted ostentatiously loud conversations in plain view of the podium during Baker's speech. The hall was in uproar.

I saw Baker the next morning at NBC's *Today Show*. He was still steaming. Talking off-camera, I asked, "Senator, can you really imagine the people in that hall making you their nominee in four years?"

"Either they'll have to change," he said, "or I will. And I'm too old to change."

Baker has not changed, but circumstances have. And now the man who was scorned has come in to replace Donald Regan, the flawed chief of staff to whom the President clung long after common sense dictated dismissal.

BAKER WILLINGLY has put aside his own presidential ambitions to help save this presidency, and — mark my words — he will be attacked by the same unforgiving ideologues who sought to humiliate him in Dallas.

But he has demonstrated that the professional politicians — the men and women who respect each other because they respect a process of government which is bigger than any personal ambitions, successes or setbacks — are the ultimate resource of leadership for this nation.

Those people, unlike the big-business amateurs and the ideologues, treat today's adversaries with respect, because they know they may be tomorrow's allies. They know that what goes around, comes around.

Bible selection

Chasten thy son while there is hope, and let not thy soul spare for his crying. Proverbs 19:18.

March 25, 1987

Dear Mr. Wolfe:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Mr. George Wolfe
5807 Younce Drive
Shreveport, LA 71105

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March 13, 1987

Mr. Howard Baker
Chief of Staff
West Wing
White House
Washington, D.C.
20500

Sir:
My heartfelt congratulations on your new
assignment.

Geo. W. Wolfe

March 25, 1987

Dear Ms. Mertins:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Ms. Phyllis Mertins
Apartment 310
3564 Douglas Avenue
Racine, WI 53402

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March 12, 1987

Dear Mr. Baker:

It certainly looks
like we have the right man
for the job now.

You are our Rock
of Gibraltar in very troubled
times.

Best wishes always

Rhyllis Mertins

3564 Douglas Ave. Apt. 310

Racine, Wis. 53402

March 25, 1987

Dear Dr. Gutknecht:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

David R. Gutknecht, M.D.
Geisinger Medical Center
Danville, PA 17822

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Geisinger

March 2, 1987

Senator Howard Baker
The White House
Washington, DC 20500

Dear Senator Baker:

I heard on this morning's news that today would be your first as Chief of Staff. This morning was also my first work day in a new administrative position. I feel that we have something in common, having undertaken new responsibilities on the same date.

Best wishes to you.

Sincerely,



David R. Gutknecht, M.D.
Director
Department of General Internal Medicine

DRG:kbr
3/3/87

Geisinger Medical Center
Danville, Pennsylvania 17822
(717) 271-6211